

## To Minimize The Rental Cost For 3 - Stage Specially Structured Flow Shop Scheduling with Job Weightage

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### Abstract

This article describe the development of a new heuristic algorithm which guarantees an optimal solution for specially structured flow shop problem with n-job, 3-machines in which processing times are associated with their probabilities including weightage of jobs, to minimize the rental cost of machines. Further the expected processing times are not random but bear a well defined relationship to one another. Many heuristic approaches have already been discussed in literature to minimize the makespan. But it is not necessary that minimization of makespan always lead to minimize the rental cost of machines. Objective of this work is to minimize the rental cost of machines under a specified rental policy. A numerical illustration is followed to support the algorithm.

**Keywords:** Flow Shop Scheduling, Rental Cost, Weightage of job, Utilization Time.

**Mathematical Subject Classification:** 90B30, 90B35

### 1. Introduction

Scheduling can be defined as the allocation of resources over a period of time to perform a collection of tasks. The goal is to specify a schedule that specify when and on which machine each job is to be executed. All the scheduling models beginning from Johnson's work in 1954 on words, upto the 1980 there is no reference of job weightage in the literature. The scheduling problem with weights arises when inventory costs for jobs are involved. The weights of a job show its relative priority over some other jobs in a scheduling model. The first research concerned to the flow shop scheduling problem was proposed by Johnson [1]. Johnson described an exact algorithm to minimize makespan for the n-jobs 2 stage flow shop scheduling problem. Smith [12] considered minimization of min flow time and maximum tardiness Yoshida and Hitomi [7] further considered the problem with set up times. Gupta, J.N.D. [4] gave an algorithm to find the optimal schedule for specially structured flow shop scheduling. Gupta, Sharma and Bala Shashi [18] studied specially structured two stage flow shop problem to minimize the rental cost of the machines under pre-defined rental policy in which the probabilities have been associated with processing time. The work was developed by Bagga and Bhambani [16], Gupta Deepak et.al [17], Maggu & Dass [6], Chader Sekharan [9] by considering various parameters.

The paper is an extension of the study made by Gupta, Sharma & Bala Shashi [18] by introducing weight in jobs on three machines. Thus making the problem wider and more practical in process/ production industry. The work can further be extended by introducing parameters like job block, transportations time and break in interval etc.

### 2. Practical Situation

Manufacturing industries are the backbone in the economic structure of a nation, as they contribute to increasing G.D.P. / G.N.P. and providing employment. Productivity can be maximized. If the available resources are utilized in an optimized manner. Optimized utilization of resources can only be possible if there is a proper scheduling system making scheduling a highly important aspect of a manufacturing system. The practical situation may be taken in a paper mill, sugar factory and oil refinery etc. where various qualities of paper, sugar and oil are produced with relative importance i.e. weight in jobs, hence weightage of jobs is significant. Due to unavailability of funds in real life in his starting career one has to be taken the machines on rent. Renting enables saving working capital, gives option for having the equipment and allows up-gradation to new technology.

### 3. Notations

$S$  : Sequence of jobs 1, 2, 3, ..., n

- $S_k$  : Sequence obtained by applying Johnson's procedure,  $k = 1, 2, 3, \dots, r$ .
- $M_j$  : Machine  $j = 1, 2, 3$
- $M$  : Minimum makespan
- $a_{ij}$  : Processing time of  $i^{th}$  job on machine  $M_j$
- $p_{ij}$  : Probability associated to the Processing time  $a_{ij}$
- $A_{ij}$  : Expected processing time of  $i^{th}$  job on machine  $M_j$ .
- $w_i$  : weight of  $i^{th}$  job.
- $G_i$  : Expected flow time of  $i^{th}$  job on machine  $M_j$ .
- $G_i''$  : Weighted flow time of  $i^{th}$  job on machine  $M_j$ .
- $t_{ij}(S_k)$  : Completion time of  $i^{th}$  job of sequence  $S_k$  on machine  $M_j$
- $U_j(S_k)$  : Utilization time for which machine  $M_j$  is required
- $R(S_k)$  : Total rental cost for the sequence  $S_k$  of all machine
- $C_j$  : Rental cost of  $j^{th}$  machine.
- $CT(S_i)$  : Total completion time of the jobs for sequence  $S_k$

#### 4. Definition

Completion time of  $i^{th}$  job on machine  $M_j$  is denoted by  $t_{ij}$  and is defined as:

$$t_{ij} = \max(t_{i-1,j}, t_{i,j-1}) + a_{ij} \times p_{ij} \text{ for } j \geq 2.$$

$$= \max(t_{i-1,j}, t_{i,j-1}) + A_{ij}, \text{ where } A_{ij} = \text{Expected processing time of } i^{th} \text{ job on } j^{th} \text{ machine.}$$

#### 5. Rental Policy (P)

The machines will be taken on rent as and when they are required and are returned as and when they are no longer required. i.e. the first machine will be taken on rent in the starting of the processing the jobs, 2<sup>nd</sup> machine will be taken on rent at time when 1<sup>st</sup> job is completed on the 1<sup>st</sup> machine.

#### 6. Problem Formulation

Let some jobs  $i(1, 2, \dots, n)$  are to be processed on three machines  $M_j (j= 1, 2, 3)$  under the specified rental policy P. Let  $a_{ij}$  be the processing time of  $i^{th}$  job on  $j^{th}$  machine with probabilities  $p_{ij}$ . Let  $A_{ij}$  be the expected processing time of  $i^{th}$  job on  $j^{th}$  machine. Satisfying the structural relationship

$$\begin{aligned} &\text{either } \text{Min}(A_{i1}) \geq \text{Max}(A_{i2}) \\ &\text{or } \text{Min}(A_{i3}) \geq \text{Max}(A_{i2}) \text{ or both} \end{aligned}$$

Let  $w_i$  be the weight of  $i^{th}$  job. Our objective is to find the sequence  $\{S_k\}$  of the jobs which minimize the rental cost of machines while minimizing total utilization time.

The mathematical model of the problem in matrix form can be stated as:

Jobs	Machine M <sub>1</sub>		Machine M <sub>2</sub>		Machine M <sub>3</sub>		Weight of job
$i$	$a_{i1}$	$a_{i1}$	$p_{i2}$	$p_{i2}$	$a_{i3}$	$p_{i3}$	$w_i$
2	$a_{11}$	$a_{11}$	$p_{12}$	$p_{12}$	$a_{13}$	$p_{13}$	$w_1$
2	$a_{21}$	$a_{21}$	$p_{22}$	$p_{22}$	$a_{23}$	$p_{23}$	$w_2$
3	$a_{31}$	$a_{31}$	$p_{32}$	$p_{32}$	$a_{33}$	$p_{33}$	$w_3$
4	$a_{41}$	$a_{41}$	$p_{42}$	$p_{42}$	$a_{43}$	$p_{43}$	$w_4$
-	-	-	-	-	-	-	-
$n$	$a_{n1}$	$a_{n1}$	$p_{n2}$	$p_{n2}$	$a_{n3}$	$p_{n3}$	$w_n$

Tableau -1

Mathematically, the problem is stated as: Minimize  $U_j(S_k)$  and Minimize

$$R(S_k) = \sum_{i=1}^n A_{i1} \times C_1 + U_2(S_k) \times C_2 + U_3(S_k) \times C_3$$

Subject to constraint: Rental Policy (P)

Our objective is to minimize rental cost of machines.

#### 7. Assumptions

1. Two jobs cannot be processed on a single machine at a time.

2. The 2<sup>nd</sup> job will be proposed on a machine when first job is completed
3.  $\sum_{j=1}^3 p_{ij} = 1, 0 \leq p_{ij} \leq 1,$   
 $i = 1, 2, \dots, n$   
 $j = 1, 2, 3.$
4. Jobs are independent to each other.
5. Machine break down is not considered.
6. Jobs may be held in inventory before going to machine.

### 8. Algorithm

To obtain optimal schedule, we proceed as:

**Step 1:** Define expected processing time  $A_{ij}$  on machine  $M_{ij}$  as follow:

$$A_{ij} = a_{ij} \times p_{ij}, \quad j=1, 2, 3.$$

**Step 2:** Check the condition

either  $A_{i1} \geq A_{i2}$

or  $A_{i3} \geq A_{i2}$

or Both for all  $i$ .

If the conditions are satisfied then go to Step3. Else data is not in standard form.

**Step 3:** Define two fictitious machines G and H with processing time  $G_i$  and  $H_i$  for job  $i$  on machine G and H respectively as:

$$G_i = A_{i1} + A_{i2}$$

$$H_i = A_{i2} + A_{i3}$$

**Step 4:** Compute  $G_i$  and  $H_i$  as follow:

i. If  $\min(G_i, H_i) = G_i$

$$\text{then } G_i' = G_i + w_i$$

$$\text{and } H_i' = H_i.$$

ii. If  $\min(G_i, H_i) = H_i$

$$\text{then } G_i' = G_i$$

$$\text{and } H_i' = H_i + w_i$$

**Step 5:** Calculated weighted flow time of job  $i$  of machine G and H respectively as follow:

$$G_i'' = G_i' / w_i$$

$$H_i'' = H_i' / w_i$$

**Step 6:** Obtain the sequence  $S_1$  (say) by applying Johnson's algorithm on machine G and H.

**Step 7:** Obtain other sequence by putting 2<sup>nd</sup>, 3<sup>rd</sup>, ..., n<sup>th</sup> jobs of sequence  $S_1$  in the 1<sup>st</sup> position respectively and all other jobs of  $S_1$  in same order. Let these sequences be

$S_2, S_3, \dots, S_{n-1}$ .

**Step 8:** Compute the total completion time  $CT_2(S_k)$  &  $CT_3(S_k)$   $k=1, 2, \dots, r$ . by computing in – out table for sequences  $S_k$  ( $K= 1, 2, \dots, r$ ).

**Step 9:** Calculate  $\sum A_{i1}$

**Step 10:** Calculate utilization time  $U_2(S_k)$  of 2<sup>nd</sup> &  $U_3(S_k)$  of 3<sup>rd</sup> machine where

$$U_2(S_k) = CT_2(S_k) - A_{11}(S_k) \text{ and}$$

$$U_3(S_k) = CT_3(S_k) - (A_{11}(S_k) + A_{12}(S_k)); k=1, 2, \dots, r.$$

**Step 11:** Calculate

$$R(S_{\bar{a}_k}) = \sum_{i=1}^n [A_{i1} \times C_1 + U_2(S_k) \times C_2 + U_3(S_k) \times C_3]$$

Where  $C_1, C_2$  and  $C_3$  are the rental cost per unit time of 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> machine respectively.

**Step 12:** Find  $\min R(S_k); k= 1, 2, \dots, n$ . let it be minimum for the sequence  $S_p$ , then sequence  $S_p$  will be the optimal sequence with rental cost  $R(S_p)$ .

### 9. Numerical Illustration

Consider 5 jobs and 3 machines flow shop problem with weights of jobs, Processing Time associated with their respective probabilities as given in the following table the rental cost per unit time for machine  $M_1, M_2$  and  $M_3$

are 5 units, 7 units and 10 units respectively. Our objective is to obtain optimal schedule to minimize the total production/total elapsed time subject to minimization of total rental cost of the machines, under the specified rental policy P.

Jobs	Machine M <sub>1</sub>		Machine M <sub>2</sub>		Machine M <sub>3</sub>		Weight
i	a <sub>i1</sub>	a <sub>i1</sub>	p <sub>i2</sub>	p <sub>i2</sub>	a <sub>i3</sub>	p <sub>i3</sub>	w <sub>i</sub>
1	100	.2	50	.2	35	.3	3
2	120	.3	40	.3	110	.2	2
3	140	.1	65	.2	75	.2	4
4	130	.2	80	.1	125	.1	2
5	90	.2	55	.2	85	.2	1

Table :2

**Solution :** As per step 1: the expected processing time for machines M<sub>1</sub>, M<sub>2</sub> and M<sub>3</sub> is as follow:

Jobs	Machine M <sub>1</sub>	Machine M <sub>2</sub>	Machine M <sub>3</sub>	Weight
i	A <sub>i1</sub>	A <sub>i2</sub>	A <sub>i3</sub>	w <sub>i</sub>
1	20.0	10.0	15.5	3
2	36.0	12.0	22.	2
3	14.0	13.0	15.0	4
4	26.0	8.0	12.5	2
5	18.0	11.0	17.0	1

Table : 3

Each  $A_{i1} \geq A_{i2}$  for all  $i, j$ .

As per step 3 reduced problem two factious machines G and H having G<sub>i</sub> and H<sub>i</sub> as their processing times is as follow:

Jobs	Machine G	Machine H	weight
i	G <sub>i</sub>	H <sub>i</sub>	w <sub>i</sub>
1	30.0	20.5	3
2	48.0	34.0	2
3	27.0	28.0	4
4	34.0	20.5	2
5	29.0	28.0	1

Table - 4

As per step 4 & 5 reduced problem with weighted flow time for two machine G and H is as follow

Jobs	Machine G	Machine H
i	G'' <sub>i</sub>	H'' <sub>i</sub>
1	10.0	7.8
2	24.0	18.0
3	7.31	7.0
4	17.0	11.25
5	29.0	29.0

Table - 5

As per step 6 the sequences with minimum makespan is

$$S_1 = 5 - 2 - 4 - 1 - 3$$

As per step 7: other feasible sequences which may correspond to minimum rental cost are:

$$S_2 = 2 - 5 - 4 - 1 - 3$$

$$S_3 = 4 - 5 - 2 - 1 - 3$$

$$S_4 = 1 - 5 - 2 - 4 - 3$$

$$S_5 = 3 - 5 - 2 - 4 - 1$$

Form in – out tables for these sequences, we have:

$$\text{For } S_1: \sum A_{i1} = 114; \quad U_2(S_1) = 109; \quad U_3(S_1) = 113; \quad R(S_1) = 2463$$

$$\text{For } S_2: \sum A_{i1} = 114; \quad U_2(S_2) = 91; \quad U_3(S_2) = 94; \quad R(S_2) = 2463$$

$$\text{For } S_3: \sum A_{i1} = 114; \quad U_2(S_3) = 101; \quad U_3(S_3) = 108; \quad R(S_3) = 2463$$

$$\text{For } S_4: \sum A_{i1} = 114; \quad U_2(S_4) = 107; \quad U_3(S_4) = 112; \quad R(S_4) = 2463$$

$$\text{For } S_5: \sum A_{i1} = 114; \quad U_2(S_5) = 110; \quad U_3(S_5) = 107.5; \quad R(S_5) = 2463$$

There for  $\min R\{S_k\} = 2147$  and is for the sequence  $S_2$ . Hence  $S_2 = 2 - 5 - 4 - 1 - 3$  is the optimal sequence with minimum rental cost 2147 units, although total elapsed time for  $S_2$  is not minimum.

### 10. Conclusion

The algorithm proposed in this paper minimizes the rental cost of machines given an optimal sequence having minimum rental cost of machines irrespective of total elapsed time. The algorithm proposed by Maggu & Dass [1982] to find an optimal to minimize the makespan/ total elapsed time is not always corresponds to minimum rental cost of machines. Hence proposed algorithm is more effective to minimize the rental cost of machine under a specified rental policy.

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